



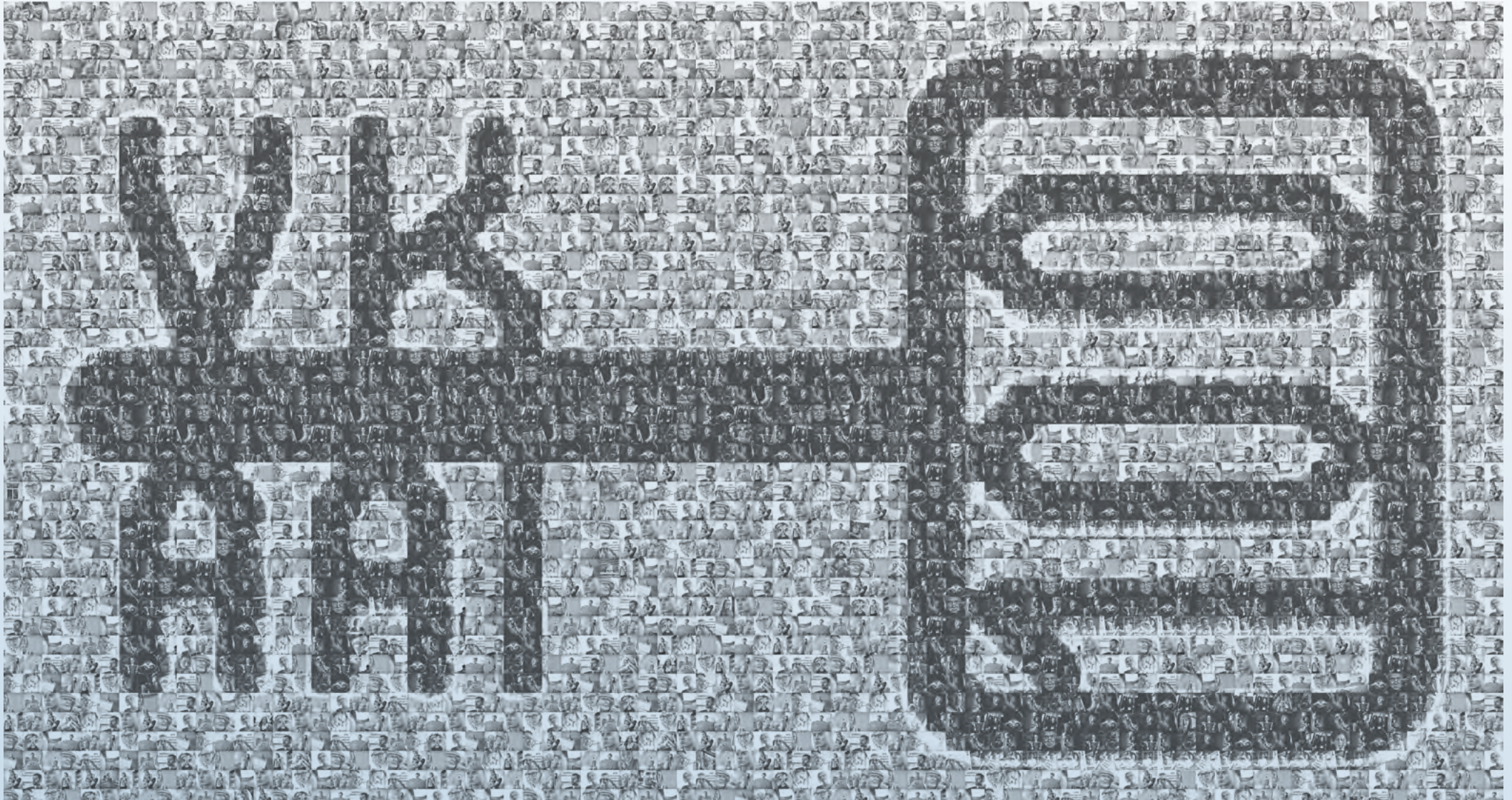
NATIONAL AUDIT
OFFICE OF LITHUANIA

• BRINGING BENEFITS •

2018

ANNUAL REPORT

Publication dedicated to the 100th anniversary of the institution's establishment



... taking into account the founding principles of State Control Institutions in all the States in the World, without excluding Russia, the State Control as an independent part of the state governance, does not belong to the Council of Ministries and its operation does not fall under the competence of the Cabinet of the Ministers

A letter of the Head of the State Control K. Daugirdas of 7 February 1919 to the Council of Ministries

Our achievements

In the face of the centennial of the institution's establishment, there is a wish not only to calculate the achievements and the significance of the past for the present, but also to reflect on what targets we set for the institution in the future, in order to open up the new space for the State and the public.

Performance results

Our strong commitment to signalling the importance of structural budgetary reform, the citizens' budget and the sustainable development of the country in key areas is motivated by the wish to contribute to the prosperity of the society that is building this budget.

Performance improvement

Looking at what happened in the past year, I welcome what we have done together and what progress we have made. We still keep up the momentum towards achieving strategic goals.



Auditors General



Kostas Daugirdas

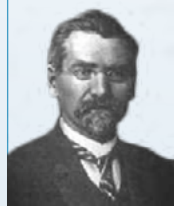
1919-01–1919-02



Colonel engineer who has distributed forbidden Lithuanian press. After a month of service, sought an exceptional status for the State Control Office

Justinas Zubrickas

1919-02–1924-02



Author, lawyer, political and public figure. Under his leadership, the State Control Council was set up and its Rules of Procedure were approved

Vincas Karoblis

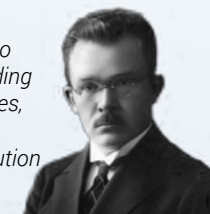
1924-03–1925-09



Lawyer, political and public figure, former Minister of Justice, Chairman of the Election Commission of the Constituent Seimas

Zigmas Starkus

1925-10–1926-05



One of the most prominent Lithuanian politicians, who contributed to building governing authorities, and introduced the draft State Constitution to the Seimas

Jonas Mašiotas

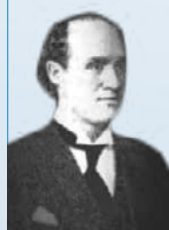
1926-08–1926-12



Engineer, private associate professor of the University of Lithuania, lectured on accounting and technical accountability. Later worked as Deputy Auditor General

Antanas Milčius

1926-12–1928-05



Doctor of law, later worked as advocate. Signed the famous Declaration on the Occupation of Lithuania by former members of the Constituent Seimas living in the Free World

Vincas Matulaitis

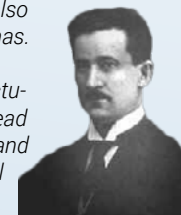
1928-05–1934-06



Mathematician by profession, performed pedagogical work, played in an orchestra

Konstantinas Šakenis

1934-06–1940-06



Engineer, pedagogue, in his capacity as the Auditor General was also a Member of the Seimas. He has been actively involved in the restructuring of education, spread new didactical views and European pedagogical innovations

Kazimieras Uoka

1990-06–1992-11

The first Auditor General of the restored Lithuanian State, signatory, historian. In 1992 the National Audit Office became a member of INTOSAI



Vidas Kundrotas

1993-01–1999-09

Doctor of Economy and lawyer. In 1993 the National Audit Office became a member of EUROSAI, Code of Ethics of Officers was approved under his leadership



Jonas Liaučius

1999-09–2005-02

Lawyer, under his leadership, methodological foundations of financial and performance audit were laid down, flag and logo of the institution were created



Rasa Budbergytė

2005-02–2010-04

Lawyer, awarded State Award for the Merits to Lithuania. In 2006 the first Public Audit Strategy was developed



Giedrė Švedienė

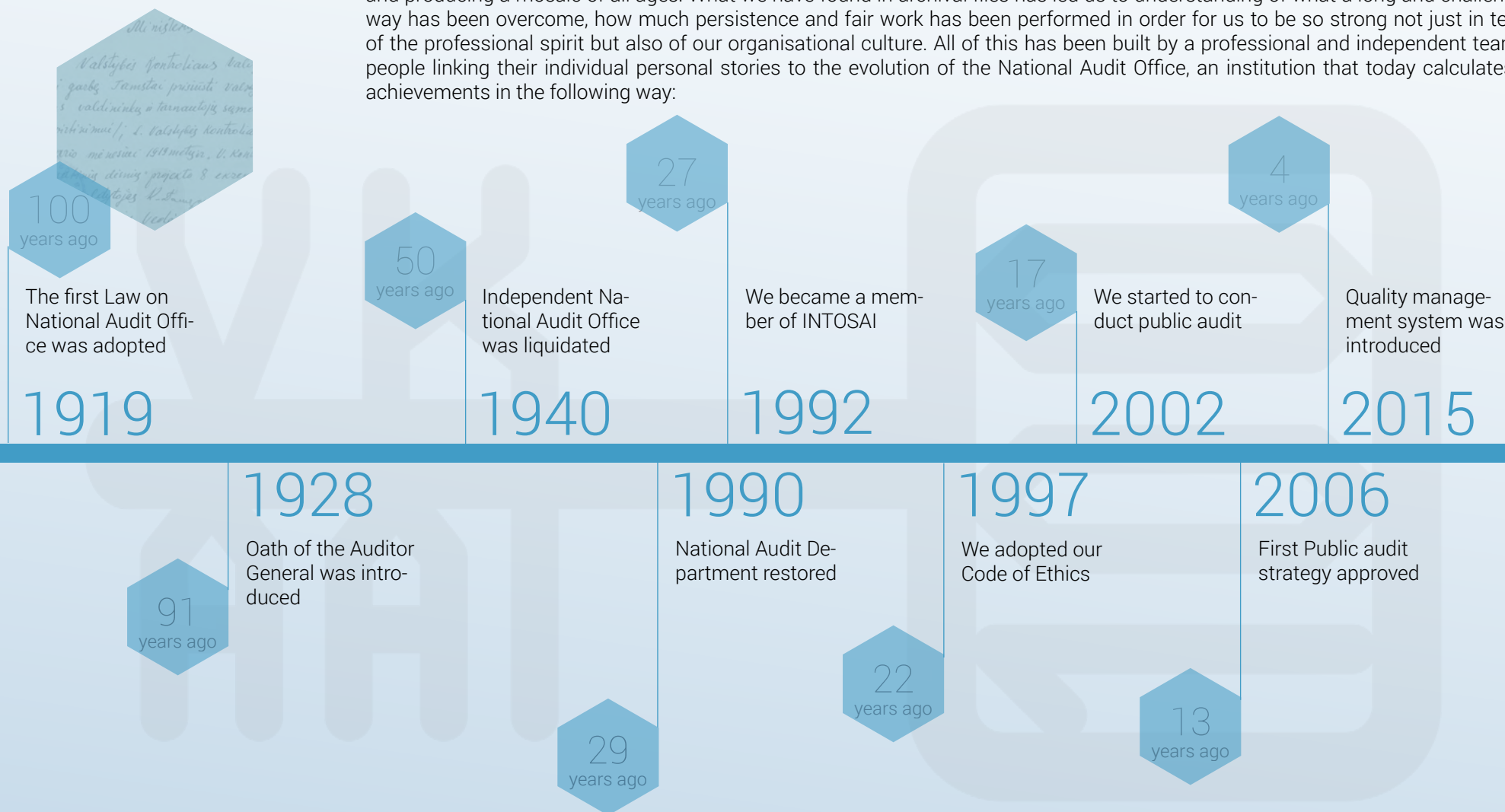
2010-04–2015-04

Economist, Master of banking and finance. Under her leadership financial audits are conducted according to international auditing standards



100th year of the establishment of the National Audit Office

Last year was the year to mark the institution's centennial when we embarked in the historical journey, collecting the facts of the past and producing a mosaic of all ages. What we have found in archival files has led us to understanding of what a long and challenging way has been overcome, how much persistence and fair work has been performed in order for us to be so strong not just in terms of the professional spirit but also of our organisational culture. All of this has been built by a professional and independent team of people linking their individual personal stories to the evolution of the National Audit Office, an institution that today calculates its achievements in the following way:



PERFORMANCE RESULTS

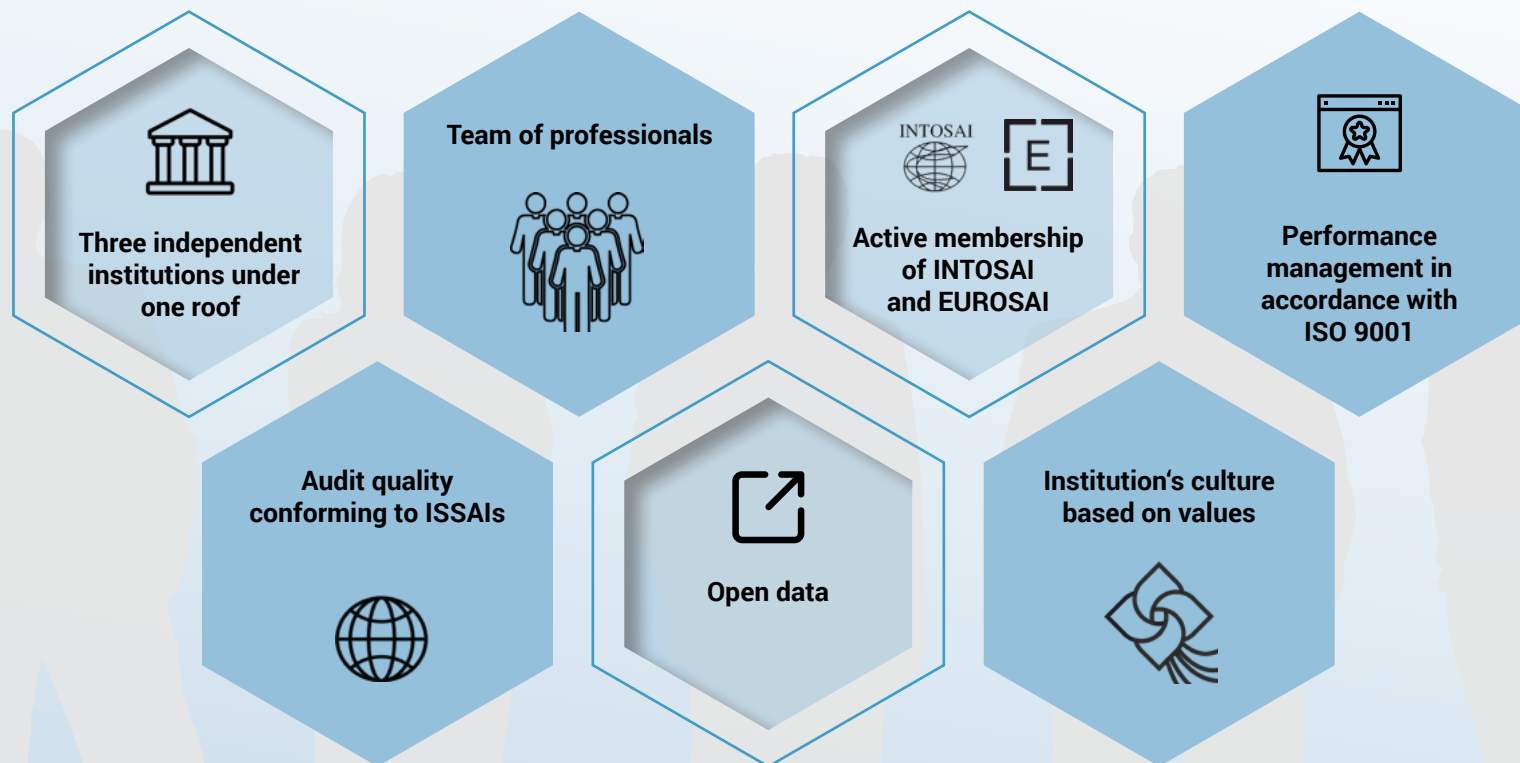


Kostas Daugirdas
Auditor General (1919)

Orderly and targeted use of state finances requires expenditure to be made in accordance with the approved estimates. Ministries' estimates have not been approved so far.

The letter of the National Audit Office No. 1351 of 17 November 1919 to the Prime Minister

National Audit Office today



National Audit Office Mission

To help our state to manage public funds and property wisely. In implementing this mission, we perform functions of three independent institutions.

Supreme Audit Institution

Financial (regularity) audit assesses accuracy of the sets of annual consolidated financial statements and budget execution accounts, legality of management, use, and disposal of assets and funds.

Performance audit assesses public and internal administration activity of the audited entity in terms of economy, efficiency and effectiveness.

EU Investment Audit Authority

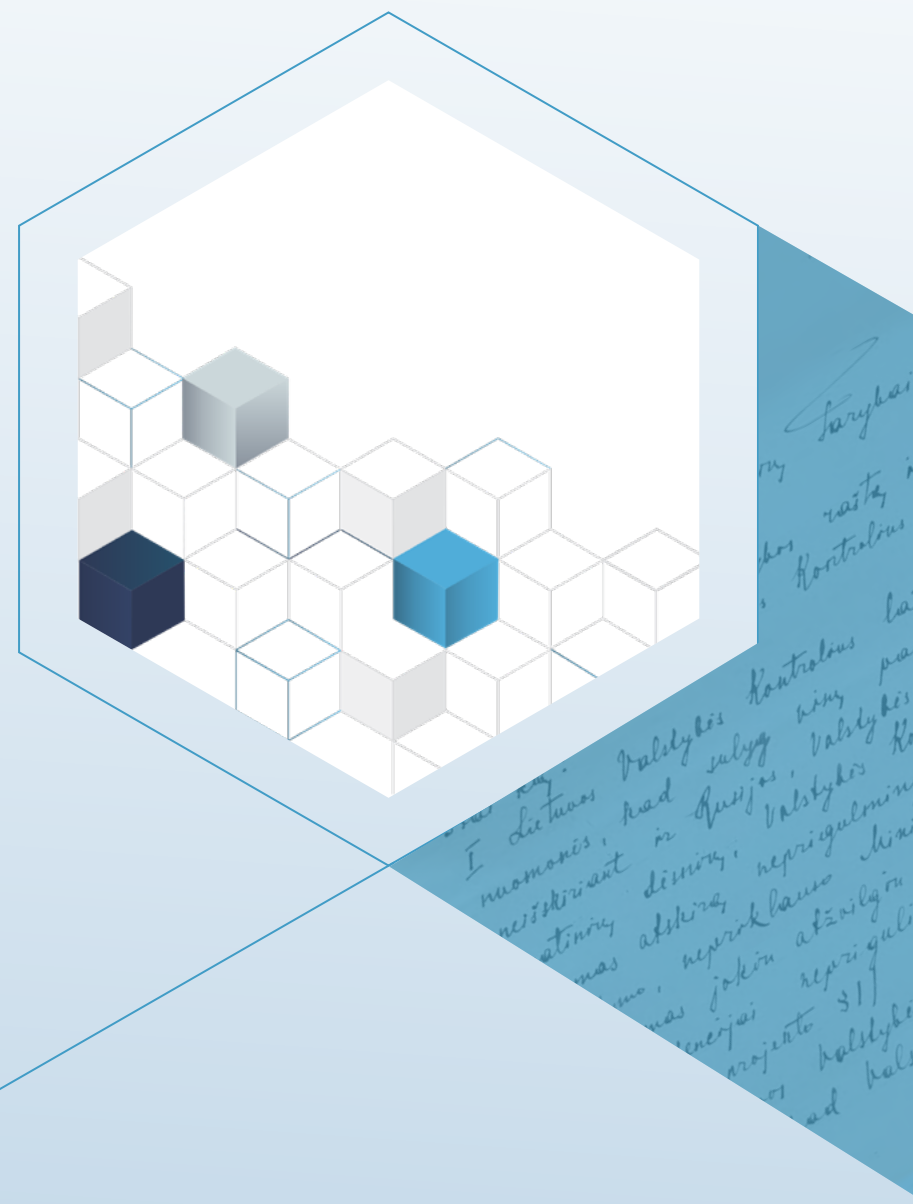
In our audits we assess the management and control system created for the Implementation of Operational Programme for European Union Funds Investments for 2014-2020 and expenditure declared to the European Commission.

Fiscal Policy Monitoring Institution

We perform the monitoring of adherence to the rules and fulfilment of the tasks set in the Constitutional Law on the Implementation of the Fiscal Treaty.

To increase the independence of the institution, its performance quality, application of best practices and its conformity to the set principles, a legislative investment is required today, therefore a new draft law has already been prepared intended at strengthening the independence, accountability and our mandate.

On 20 February 1919, the law adopted to manage the State Control Office gave a brief indication of the nature of the State Control's "vocation": <...> supervises that the decision making and executive work would be performed legally and correctly in the area of protection of the revenue, expenditure and public finances as well as other public assets."



PUBLIC AUDIT



Vincas Matulaitis

Auditor General (1928–1934)

State Control Office supervises accountability and conducts revisions. [...] State Control Office carries out factual and document revision: document revision is preparatory and final [...].

National Audit Office Law. 16 March 1926, paras 5–6

PUBLIC AUDIT

12
PERFORMANCE
AUDITS

9
FINANCIAL
(REGULARITY) AUDITS

24%

IMPLEMENTATION OF RE-
COMMENDATIONS PLANNED
IN 2018

26%

IMPLEMENTATION OF RE-
COMMENDATIONS TO DATE

1919

STATE BUDGET
159 053 843 LT

Priority areas of activity of supreme audit institution in 2018-2019

Budgetary governance – strategic planning and reporting, state investment, financial indicators approved by the Seimas and budget execution

Education – pre-school and general education, vocational training and higher education

Public administration – management of functions implemented by and services delivered by the State, civil service system, internal control of the public sector

Management of public land – administration of public land, construction supervision, territorial planning

Information society development – information society services, open data, cyber and electronic security, protection of personal data



MATURITY OF LITHUANIAN BUDGET GOVERNANCE

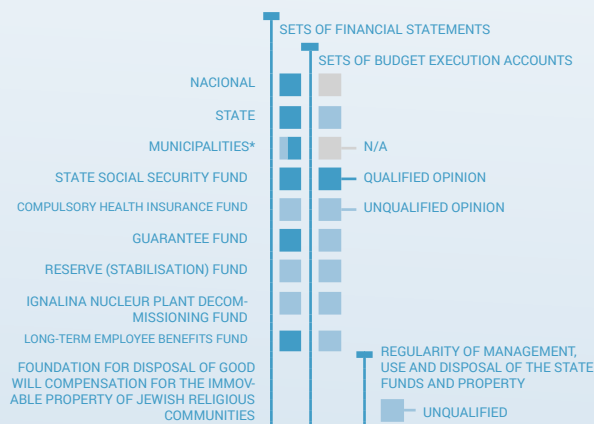
16
PUBLIC AUDIT
OPINIONS

6

YEARS IN TURN MATERI-
AL DATA MISTATEMENTS
HAVE BEEN IDENTIFIED

LEVEL 1

OUT OF 5 – RULE-BASED
BUDGETARY GOVER-
NANCE



* qualified opinion was issued to 45 municipalities, unqualified opinion – to 15 municipalities

SINCE
1938

EXAMINED ACCOUNTS AMMOUNTING TO
152.4 MILLION LITAS
EACH EMPLOYEE HAS EXAMINED ON
AVERAGE
7.2 MILLION LITAS

Reform of the State budgetary governance – is it possible to plan the planning and to govern the governance?

We consider the reform of budgetary governance to be a work of critical importance. The first strand of the reform is already visible in the form of a simplified reporting process for the annual performance results and the planning of management resources, a stronger selection of ongoing projects in the State Investment Programme. We hope that, following the implementation of the Government reform of the strategic planning and budgetary framework, we will have a new quality medium-term budget by 2021-2023.

We have prepared a heat map showing the temperature of Lithuania's economy, which shows that Lithuania's economy has been warming slowly since 2016 on the back of intensifying tensions in the labour market and growing excess level of capacity utilisation. This phase of the economic cycle requires to implement responsible fiscal policy and increase the rainy-day fund.

Budgetary funds are not used in the most efficient way

20%

OF THE STATE REAL ESTATE IS
PLANNED

State real estate management policy requires long-term planning.

30%

OF ALL THE RAILWAY LINES
CONTAIN ACCUMULATED DE-
LAYED OVERHAULS

To ensure smooth and safe mobility of passengers and freight efficient functioning of public railway infrastructure is needed.

1.7 OUT OF 5

MATURITY OF CRITICAL STATE
INFORMATION RESOURCES

Maturity of management of critical state information resources is improving, however remains insufficient.

0.4%

GDP SAVINGS ARE INSUFFICIENT
TO COMBAT CRISIS

Fiscal risk scoreboard: there is no space for the liabilities, it is necessary to accumulate reserves

LEGAL ENVIRONMENT

84 000

LEGAL ACTS ARE IN
FORCE IN LITHUANIA

50%

OF LAWS IN LITHUANIA
ARE ADOPTED AS A MAT-
TER OF URGENCY AND
ABSOLUTE URGENCY

54%

OF EU DIRECTIVES WERE
TRANPOSED TO THE
NATIONAL LEGISLATION
WITH DELAY (MOST
FREQUENTLY USED DEA-
DLINE IS 2 YEAR)

2105

2013–2016 M.

1790

2009–2012 M.

1177

2004–2008 M.



THE NUMBER OF LAWS ADOPTED IN 2004–2016

1920

51

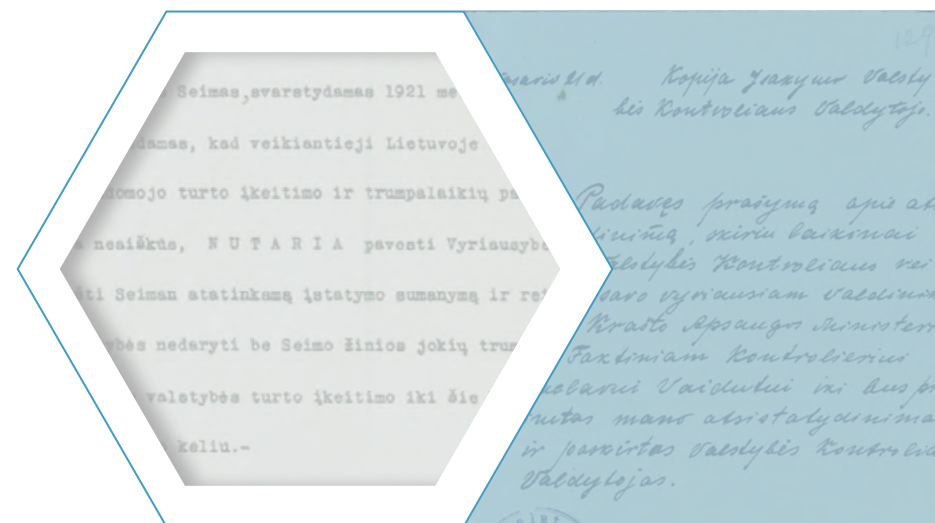
DRAFT LAWS CONSIDERED

25

LAWS ADOPTED

Good quality legislation – is it possible to simplify it and have good quality results?

The efficient implementation of state functions and state development require a good quality legislative process. Legislative process is not efficient: assessment of regulatory impact is ineffective, there is too little involvement of the Lithuanian society into the process and a lack of publicity and transparency for the participants, which leads to inefficiencies in the use of budgetary funds and does not prevent possible manifestations of corruption.



Poor quality legislation contributes to an administrative burden and increase the remit of work of public administration bodies

810 THOUSAND

PUBLIC PURCHASES
PERFORMED ANNUALLY

4.6 BILLION EUR

VALUE (12 % OF GDP)

56

BUSINESS SUPERVISION
AUTHORITIES

233 MILLION EUR

USED IN 2017 FOR BUSINESS
SUPERVISION

800 thousand (81%) of public purchases are low-value, therefore it is necessary to simplify regulation of public procurement, improve skills of procurement participants, ensure orientation of international and simplified procurement towards effect.

Regular risk assessment would allow to have efficient business supervision system.

CREATION OF WEALTH

300
MILLION EURALLOCATED TO PRE-
SCHOOL EDUCATION
INSTITUTIONS IN 2017

14–67%

DIFFERENCE IN ACCE-
SSIBILITY TO PRE-SCHO-
OL EDUCATION IN
DIFFERENT MUNICI-
PALITIES

36%

OF CHILDREN GRO-
WING IN FAMILIES OF
SOCIAL RISK ARE NOT
EDUCATED ACCORDING
TO PRE-SCHOOL EDU-
CATION PROGRAMMEINVESTMENTS TO PRE-SCHOOL EDUCATION GIVE THE HIGHEST
RETURN

IN 2017

INSTITUTIONS
DELIVERING
PRE-SCHOOL
EDUCATION
PROGRAMMES

CHILDREN

15.5 %

MORE FUNDING PER CHILD THAN IN
2015

IN 1920

38

GIMNASIUMS AND
PROGIMNASIUMS

IN 1918

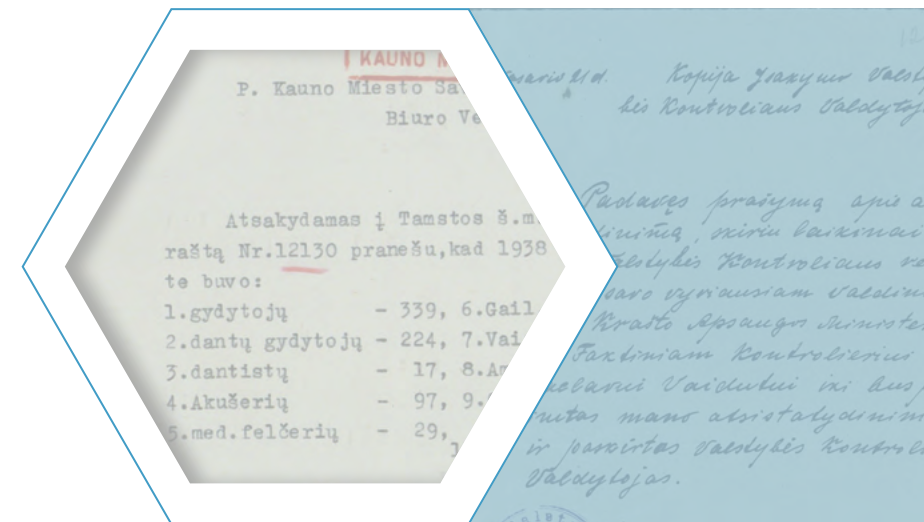
19

GIMNASIUMS AND
PROGIMNASIUMS

Pre-school education of children under 5 years gives the highest return, however it is not available to all

Pre-school education programmes provide education for 101 thousand children, and pre-school education establishments (nurseries) receive about EUR 300 million. Unfortunately, pre-school education establishments lack places and their teachers earn least of all educators.

In order to achieve higher quality in pre-school education, it is necessary to change the standard of ratio between children and educators, rather than the number of children in the group. It is necessary to attract more competent specialists and ensure that their working conditions are not lower than those of teachers of the primary classes.



Health services, safe and sustainable environment are of particular importance to public welfare and the quality of life

20%

MORE DOCTORS THAN EU
AVERAGE, BUT QUEUES FOR
DOCTOR'S APPOINTMENT ARE
TWO LONG

Better access to health services could be ensured by better planning the demand for specialists and services, and greater efficiency of services.

87.8 MILLION EUR

earmarked for multi-apar-
tment renovation remain
unused: energy saving is
not well promoted

In order to achieve the EU's
common goal of reducing energy
consumption by 20% by 2020, we
must step up efforts to improve
energy efficiency.

42%

OF MUNICIPALITIES DO NOT
COLLECT HAZARDOUS WASTE
FROM THE POPULATION

Hazardous waste should be sepa-
rated from the total waste stream.

HOW DO WE ASSESS CHANGES?

IN 2018

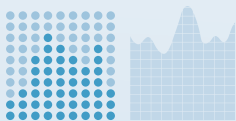
267

RECOMMENDATIONS WERE IMPLEMENTED

8 LAWS

ADOPTED TO IMPLEMENT THE RECOMMENDATIONS

WE WILL MEASURE THE BENEFITS OF CHANGES WITH THE INDICATORS



LAW ON THE AGRICULTURE REFORM

1922-04-23

THE LAW IS ISSUED TO PROVIDE LAND TO PERSONS WITH LITTLE OR NO LAND, TO REGULATE LAND MANAGEMENT SO AS TO CREATE APPROPRIATE CONDITIONS FOR THE DEVELOPMENT OF AGRICULTURE AND SMALL AND MEDIUM HOUSEHOLD IN PARTICULAR, AS WELL AS TO NATIONALISE THOSE LAND ASSETS WHICH WOULD BE USED AND PROTECTED BY THE STATE IN A MORE TARGETTED MANNER THAN BY PRIVATE PERSONS.

13

KEY CHANGES WE ARE AWAITING FOR

Relevant data on the implementation of recommendations are provided in the NAOL quarterly reports.

Changes encouraged by the audit – better to calculate or to measure?

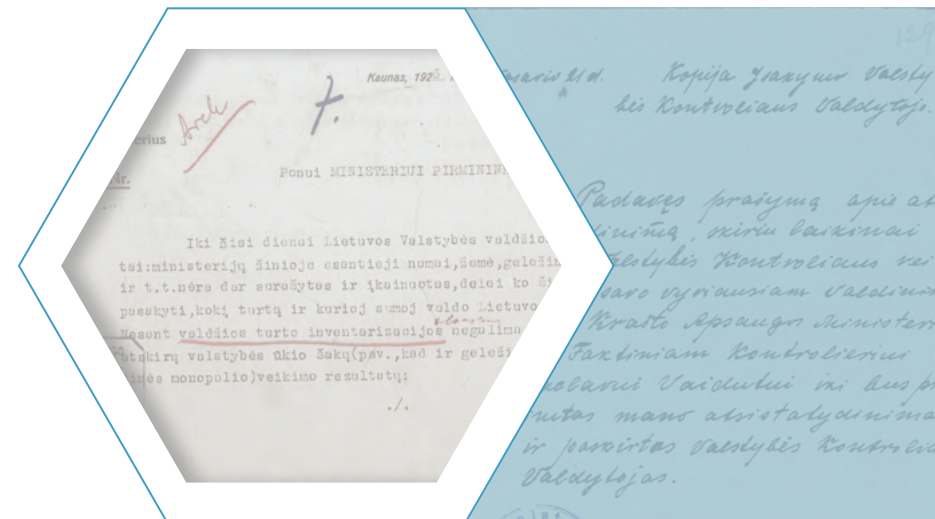
In the course of the audits conducted in 2018, we calculated how many legal acts are being adopted, how many public purchases are being made, how many real estate items we manage, and whether 56 business supervisors guarantee the efficiency of the process and the quality of the outcome? In all cases analysed, the audit reports provided an assessment on the efficiency of the process and quality of the outcomes.

It is usually possible and even easy to calculate, however we ask how much (or what) is needed that the processes in the state would be functioning optimally.

We have decided that the number of recommendations or measures implemented during the year does not reflect the scale and the benefits of the changes initiated. We changed performance efficiency indicators established by our institution and started evaluating to what extent the measures planned by the auditees were carried out within the agreed deadline, in the case of delay of the implementation, we evaluate the relevance of the recommendations provided.

In 2019, we look forward to seven laws that would contribute to solving the problems relating to the damage caused to the health of patients without doctor's fault, the optimisation and centralised management of public property, the improvement of the legislative process, the improvement of the internal control and internal audit system, etc.

We will be able to assess the benefits brought to society and the state by the changes initiated in 2018 as a result of our audits with a help of indicators and the trends in their changes in the field analysed. We can only know if the expected change has occurred and the problem has been solved if we measure it.



EU INVESTMENT AUDIT



Zigmantas Starkus
Auditor General (1925–1926)

The Auditor General shall supervise the state income, expenditure, property, debt and accountability to ensure that the management and executory work in the areas of the state finances and economy would be performed in a lawful manner.

Law on the State Control Office of 16 March 1926 '18

EU INVESTMENT AUDIT IN 2016-2017

MANAGEMENT AND
CONTROL SYSTEMS OF30
INSTITUTIONS

OUT OF DECLARED

812 MILLION EUR

AUDITED

440 MILLION EUR

60

RECOMMENDATIONS
PROVIDED

23%

OF RECOMMENDATI-
ONS IMPLEMENTED
ON TIME

51%

IMPLEMENTED
DURING THE AUDIT

ISPA PROJECT

337 412 EUR

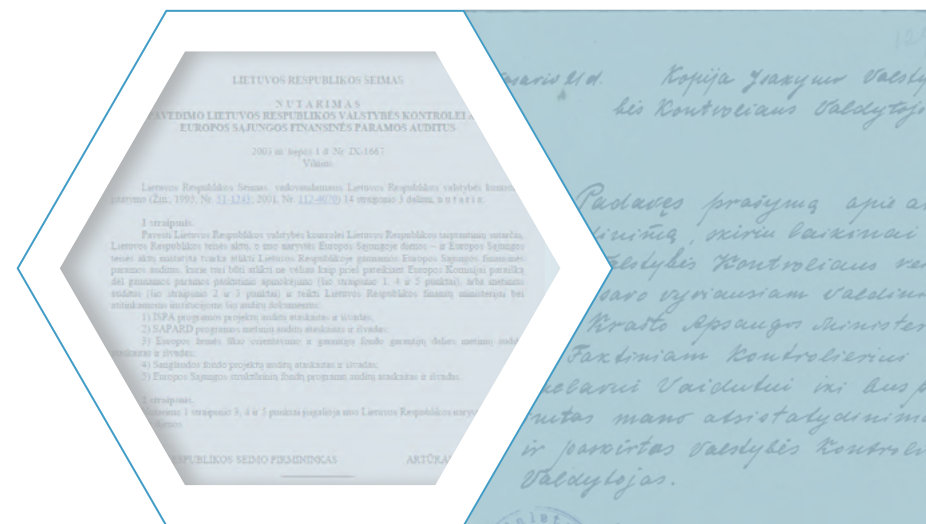
IN 2004

THE FINAL REPORT PROVIDES ALL THE INFORMATION REQUIRED BY THE FINANCIAL MEMORANDUM AND THERE ARE NO MATERIAL MISSTATEMENTS WITH REGARD TO THE ACHIEVEMENT OF THE COMMON OBJECTIVE OF THE PROJECT

EU investments management and control system is operational, however some improvements are needed

In 2018, we concluded audit procedures for the third reporting period (1 July 2016 to 30 June 2017) and provided the European Commission with an audit report and audit opinion on 13 February 2018.

The assessment of the risk mitigation measures carried out by the auditees (implemented recommendations) concluded that the European Union's investment management and control system was operational and just requires some improvements. Residual errors in expenditure declared to the European Commission between 2016 and 2017 did not exceed the applicable materiality level of 2 %.



2017-2018 EU investment audit

617 MILLION EUR

DECLARED TO THE EC (1 JULY
2017 – 30 JUNE 2018)

159 MILLION EUR

(26%) AUDITED

40

RECOMMENDATIONS PROVIDED

FISCAL POLICY MONITORING



Justinas Zubrickas

Auditor General (1919-1924)

... Authorities need to take care not only of today's hearings, but try to make considerations a few months forward. The difficult current crisis from which they do not know how to get out is just the consequence of disorderly situation in the State -

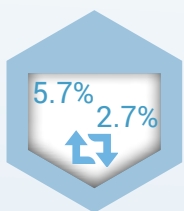
Letter of the State Control Office of 18 November 1919.

FISCAL DISCIPLINE

2018-2021 GENERAL GOVERNMENT DEBT DYNAMICS



THE NOMINAL PUBLIC DEBT WILL INCREASE DUE TO THE CENTRAL GOVERNMENT DEFICIT



WITH ECONOMY GROWING FASTER THAN THE AVERAGE INTEREST RATE...



...THE DEBT-TO-GDP RATIO WILL REMAIN STABLE

ERRORS IN THE MAIN TAXES PLANS

ONLY A PART OF TAXES ERROR IS EXPLAINED BY MACROECONOMIC INDICATORS ERROR



The absolute error in the personal income tax plan resulted in better labour market indicators than projected labour market indicators



The absolute errors of value added tax are due to the error in the projection of the final consumption expenditure



The absolute errors of corporate tax are due to better or lower growth of economy

STATE TREASURY DEBTS

1919

166035650

OSTMARKS

1681112

POUNDS

6827978

DOLLERS

1684872

FRANKS

Fiscal institution seeks transparency in public finances

In addition to the mandatory reports presented to the Lithuanian Parliament and the public in 2018, we presented assessments of errors of the main tax plans and stability programme for 2018, a heat map of economy and a scoreboard of fiscal risks.

In 2017-2019, most of the macroeconomic indicators point to low levels of fiscal risk, but the growth in the structural general government deficit and the low level of accumulated funds in the Reserve (stabilisation) fund signal medium and high risks respectively.

On the recommendation of the fiscal institution, in 2018, the government presented for the first time together with the draft general government budgets for 2019, a budget dedicated for citizens - the document "2019 budget at a glance" giving information on the budget in a language understandable for everyone.



206.2 MILLION EUR

2017 SURPLUS (AT 0.5% OF GDP)

The surplus is due to one-off and non-permanent factors that will have reverse effects in the future

2.3% OF GDP

THE POTENTIAL OUTPUT GAP

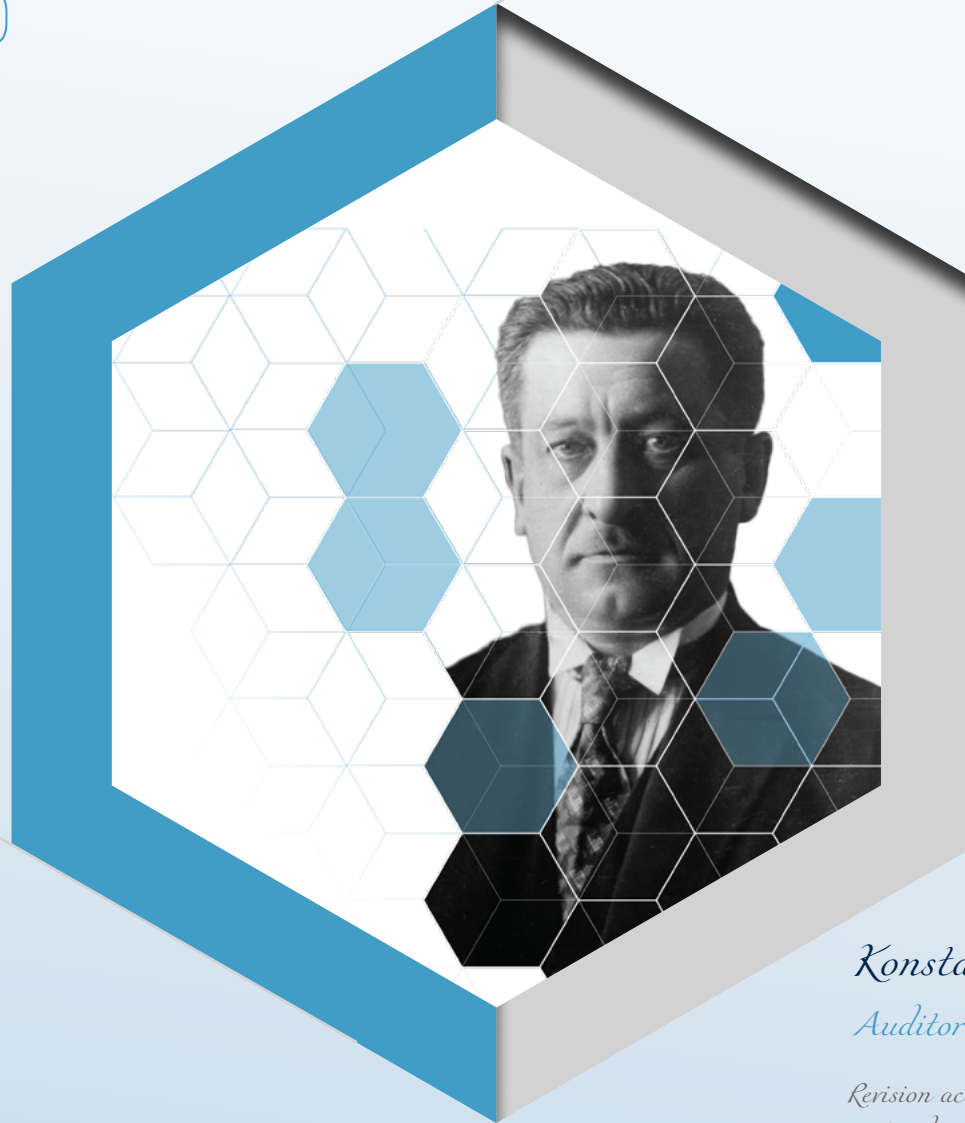
The heat map of Lithuania's economy shows that since 2016 the temperature of Lithuania's economy has been slowly rising. This phase of economic cycle requires to implement responsible fiscal policy and to increase the rainy-day fund

0.5% OF GDP

2018 STRUCTURAL GENERAL GOVERNMENT DEFICIT

The scoreboard of fiscal risks: in most of macroeconomic indicators 2017-2019 show a low level of fiscal risks.

STRATEGY 2020



Konstantinas Šakenis

Auditor General (1934–1940)

Revision acts should not contain abusive expressions. Acts and protocols should be written (on a typewriter) in a manner which is clear and easy to read; Official papers should be written with chemical pencil using copying paper.

Provisional Rules of General Revision Department to make factual revision, for writing revisions acts, for books, for files for records and accounts keeping, § 9, 11, 26

WE ARE A TEAM

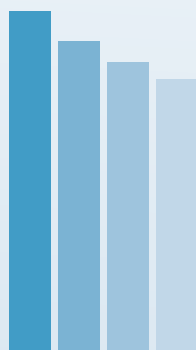
58%
STAFF ENGAGEMENT
INDEX

98%
OF STAFF HAVE DEVELOPED
COMPETENCES

AVERAGE NUMBER OF STAFF



295
2018
320
2017
349
2016
371
2015



1919

MONTH
02
MONTH
10

9 STAFF
40 OFFICERS AND
CIVIL SERVANTS

WE are stronger together

Everyone, with a system of values, takes decisions both in his private life and at work. We are working to make it possible for each employee, without compromising his/her own values, to feel part of the team and to uphold the general values of the institution.

With these values in synergy, we can all achieve much more together than we can alone.

We continue to achieve optimum staffing levels – we have reformed the structure of the institution by reducing the number of managers and units, by having reduced the maximum permitted number of posts for the National Audit Office by 15 % since 2015.



4 VALUES

PART OF DAY-TO-DAY ACTIVITIES

WE work, create, and make decisions every day through our system of values. The fourth year in turn, upholding the chosen values, we have the courage to say that we are professional, responsible, innovative and communicating.

26%

OF STAFF USE THE POSSIBILITY OF REMOTE WORK

Already for 3 years staff have been using flexible working hours, and in 2018 we made it possible to carry out certain tasks at a distance.

DAR

ARE LOOKING FOR QUALIFIED AND MOTIVATED EMPLOYEES

To attract excellent and talented staff, we are organising an innovative staff discovery event (DAR).

OCC

ORGANISATION CULTURE COUNCIL

An attractive staff environment is created with a help of a creative volunteer team that enhances the staff commitment to the values chosen, supports their participation in social initiatives.

BENEFICIAL

450

CONFERENCE PARTICIPANTS

520

MINUTES TO HEAR

EXTERNAL FINANCIAL AUDIT OF INTOSAI
HAS BEEN CARRIED OUT

”THE SOURCE OF THE RIVER OF VICES
AND CORRUPTION IS IN THE BUDGET
GOVERNANCE...



”SIGNALS 2018” – LET’S HEAR, LET’S ACT

At the annual public sector conference on sustainable development SIGNALS 2018, we discussed, together with the best national and foreign professionals, the major challenges facing the public sector that need to be addressed. In 2018 we invited to hear two main signals: the European Union’s budget for 2021-2027 and the quality of health care. We had a debate on the feasibility of drawing up a state budget that is understandable to every citizen; what will be the outcome of the negotiations on the Multiannual Financial Framework (MFF) in a changing global environment; what needs to be done to ensure good quality health care: safe, efficient, accessible and patient-oriented?

The SIGNALS 2018 Conference was presented as an innovative way of engaging with stakeholders in INTOSAI and EUROSAI publications.



27

COUNTRIES PRACTICES IN
LOCAL AUDITING

In the capacity of the Chair of the EUROSAI Task Force on Municipality Audit we have presented the first Overview of external audit systems in local government.

12

ASSESSMENT OF AUDIT QUALITY
OF MUNICIPAL CONTROL
AND AUDIT SERVICES

The half of the assessed quality control systems of municipal control and audit services are generally effective and ensure that all audits are carried out in compliance with legal acts regulating conduct of an audit.

5

COOPERATING AUDITOR
COMMUNITIES

We have invited colleagues for discussion on “The future of the audit report” and shared our experience on the ways and trends in communicating the results of the audit.

RECOGNISABLE

OPEN SIGNALS AND OPEN DATA

We presented our practices in the area of data opening and organisation of public sector conferences on sustainable development “Signals” in the Meeting of the Contact Committee of EU SAIs, the main theme of which was “Interaction with EU citizens – opening SAIs”.



3 FUNCTIONS

During the 10th annual meeting of the OECD network, which was the Lithuania's first meeting after becoming a member of the OECD, we have discussed how the structure of the three independent bodies functioning under one roof in Lithuania ensures proper implementation of different functions.

FREE RIDING

We invited participants of the Leaders Conference EBIT to consider whether we really know our state, and whether we know where the largest part of state expenditure goes to? And being familiar with the figures, what we do with them, whether we do sufficiently and whether we want to do it?



SAI visibility facilitates communication with authorities and society

For the centenary of the establishment of the National Audit Office, Lithuanian Post commemorated the supreme audit institution by issuing the special block of postage stamps on the topic “The 100th Anniversary of the Modern Institutions of Lithuania” dedicated to the National Audit Office, Lithuanian Riflemen’s Union, and the Customs. The postage stamp is based on a fragment of one of the very first documents of the National Audit Office dating back to 1919.



Kopija gausios valstybės kontrolės valdytojų.

Padašes prašymą apie atskaitinumą, mirių laikinai valdybės kontrolės valdytojų savo vyriausiam valdytoju. Kroatijos Apsaugos Ministras. Pažėniam kontrolėnui. Kolanui Vaidukui in Ausp. utas mano assistalydunima in parovirtas valdybės kontrolės valdytojas.

41%

OF POPULATION TRUST US AND POSITIVELY ASSESS OUR WORK RESULTS

The results of surveys carried out by opinion research centres Baltic Surveys and Vilmorus in recent years show that visibility of the National Audit Office received the best assessment throughout its history.

8.4 OUT OF 10

INTERNATIONAL COOPERATION INDEX

Shows our active participation in the activity of the international working groups, events, professional meetings, as well as meeting our commitments.

9.2 OUT OF 10

COMMUNICATION AND COOPERATION

In each audit, representatives of audited entities are provided with a possibility to express their views on ethical behaviour and cooperation of our auditors during the audit.

VALUED

We are valued for the participation in the activities of the International Organisation of Supreme Audit Institutions INTOSAI and its regional working group EUROSAI



WE PARTICIPATE IN

3 INTOSAI WORKING GROUPS

7 EUROSAI WORKING GROUPS AND PROJECTS

Audit quality assurance, opening data on monitoring of the implementation of recommendations, reputation management are our best practices which we share with our colleagues in EUROSAI.

GOOD PRACTICES DATABASE



EUROSAI Electronic Good Practices Database on Audit Quality

1937

LITHUANIA NEEDS INDEPENDENT
AUDIT

ECONOMIST OF RESTORED LITHUANIA

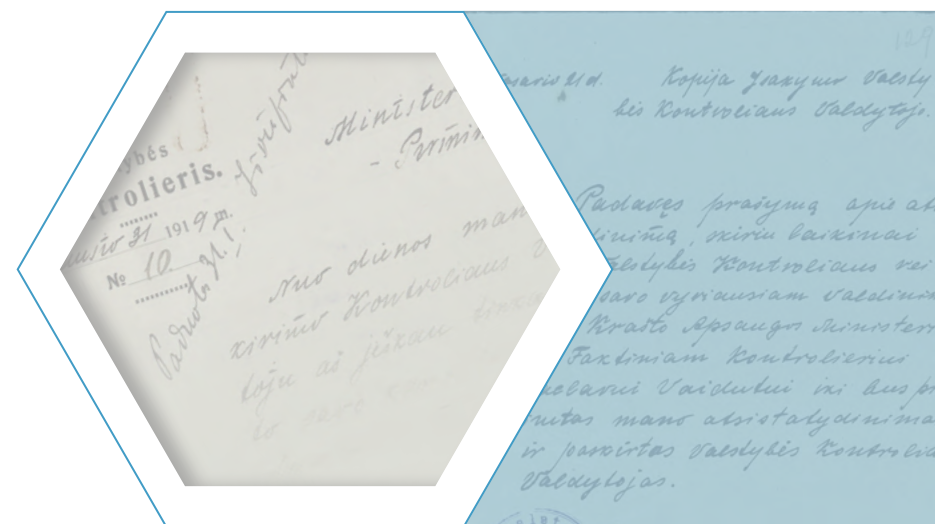
VLADAS BALSYS

Journal "Tautos ūkis", 1937 No 28

Peer Review – possibility to hear best experiences and ideas

In order to identify whether the activity and audits of the Lithuanian SAI comply with international standards of supreme audit institutions, if audit quality system functions efficiently, we invite peers from foreign SAIs. Such assessments have already been carried out in 2000, 2006 and 2014. We started the fourth assessment with a team of experts from the European Court of Auditors, SAIs of Poland and United Kingdom. The Peer Review report and recommendations are due at the end of 2019.

After Lithuania became a member of OECD we have agreed concerning a review of the fiscal institution, the aim of which is to evaluate performance quality of fiscal institutions against the OECD principles, to flag up the challenges and to provide recommendations for improvement.



3.5 OUT OF 4

MATURITY OF PERFORMANCE
PROCESSES

An ISO 9001 2015 certification awarded to the SAI certifies that Management System of the institution functions in accordance with the requirements in all the main areas of SAI performance.

8.2 OUT OF 10

RELEVANCE AND JUSTIFICATION
OF AUDIT RESULTS

Representatives of the institutions audited in each audit have the possibility to assess the disclosure of issues in the selected topic, the validity of the conclusions and the significance of the recommendations.

0

ETHICAL VIOLATIONS

By strengthening compliance with the Code of Ethics, we have carried out situation analysis of the overall attitude of the institution's staff to corruption and integrity infringements.

FINANCIAL DATA



Officers of the Budget Execution Division

Having in mind that an officer participating in the sittings of the Seimas Committees during his worktime does not work at his regular workplace at the same time, no reductions are being made from officers for the time which they do not work at their regular workplace.

National Audit Office statement of 19 January 1937 19 d.p. to the Minister of Agriculture

PERFORMANCE EFFICIENCY

69%
DECREASE IN TRANSPORT
EXPENDITURE

73%
DECREASE
IN REAL ESTATE

16%

INCREASE IN AVERAGE
WAGES

20%

DECREASE IN STAFF

WAGES IN APRIL IN OSTMARKS

1919

3700
CHANCELLOR
1600
INSPECTOR

Changes in performance efficiency in 2015-2018

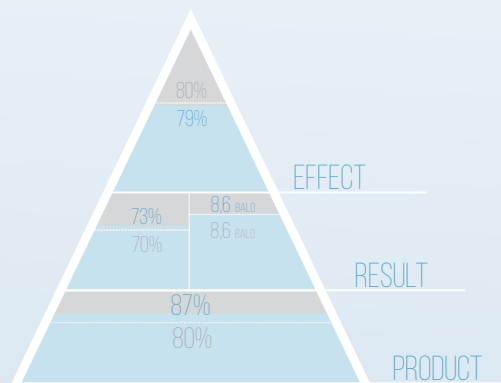
	2015	2016	2017	2018	CHANGE
Maintenance of real estate, thousand EUR	125	134	109	103	
Average wages, EUR	1311	1372	1445	1523	
Floor area of administrative facilities, m2	6292	5672	4862	4471	
Average number of staff	371	349	320	295	
Transport expenditure, thousand EUR	67	68	37	21	



STRATEGIC ACTION PLAN INDICATORS

9180
THOUSAND EUR ALLOCATED

8692
THOUSAND EUR SPENT



● FACTUAL VALUE ● TARGET VALUE

NATIONAL AUDIT OFFICE SHARE IN THE STATE BUDGET EXPENDITURE

1919 0.3 %

2018 0.1 %

Financial data

95% OF APPROPRIATIONS USED (8692 THOUSAND EUR)

CHANGE SINCE 2017 M.

Out of which 84%	for wages and social security	7300 thousand EUR		304 thousand EUR
1.4%	for development of qualificationi	124 thousand EUR		25 thousand EUR
2.4%	for acquisition of material and non-material assets	207 thousand EUR		181 thousand EUR
1.7%	for other services	145 thousand EUR		139 thousand EUR
1.2%	for utilities	103 thousand EUR		7 thousand EUR
0.2%	for transport maintenance	21 thousand EUR		16 thousand EUR

ASSETS AND LIABILITIES

LONG-TERM ASSETS

2298 THOUSAND EUR

CURRENT ASSETS

1163 THOUSAND EUR

LIABILITIES

1630 THOUSAND EUR

2018

USED IN 95%

SET OF FINANCIAL STATEMENTS AND AUDITOR'S OPINION

National Audit Office financial statements present fairly, in all material respects, the institution's financial position of 2018-12-31, financial activity results and monetary flows in accordance with Public Sector Accounting and Financial Reporting Standards VSAFAS.

2018 SET OF BUDGET EXECUTION ACCOUNTS

Budget execution was by 518 thousand EUR less than planned; 2.5 thousand EUR were transferred to the State budget for the sold idle assets.



Minister
Sąjūdžio
valstybės
I Lietuvos Respublikos
nuomonis, kad
neišskiriamas
atitinkamą
mas atskiras
mo, neprikla
mas joki
energi
proj



BRINGING BENEFITS